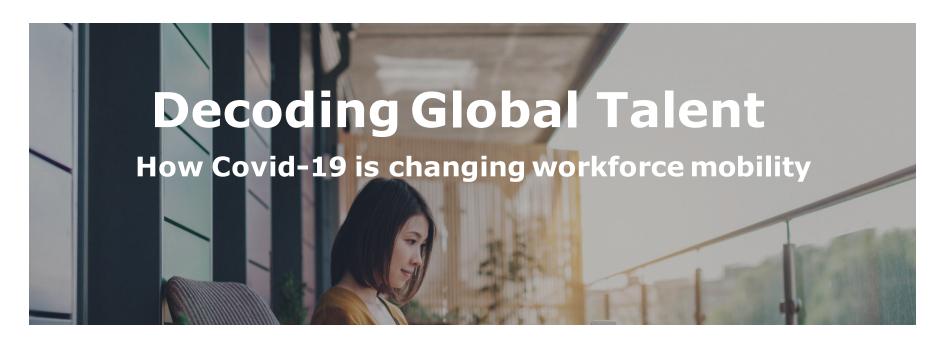
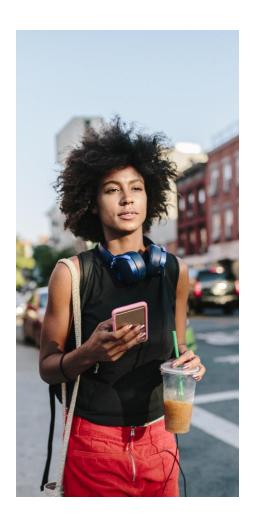
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Agenda

- How Covid-19 has reshaped workforce preferences and migration trends
- The most popular cities and countries for the global workforce
- What these changes mean for your organisation
- Panel discussion: How to navigate the challenges presented by increased virtual mobility





A bit about us



Kate KavanaghManaging Director
The Network



Nick SouthManaging Director and Partner
Boston Consulting Group







Boston Consulting Group

- Boston Consulting Group partners with leaders in business and society to tackle their most important challenges and capture their greatest opportunities.
- BCG was the pioneer in business strategy when it was founded in 1963.





The Network and our partners







































































































































State of play







State of play

Employment and the global labour market

- Over half of the world's population placed into 'lockdown'
- Euro area unemployment rate was 8.3% in December (1% higher than pre-pandemic)
- US unemployment rate was 6.7% in December (3% higher than pre-pandemic)
- OECD predicts global unemployment could stand at **8.9%** by end of 2021
- Estimates suggest 15% of the workforce in 35 countries are at high risk of being furloughed or made redundant

Source: Organisation for Economic Co-operation and Development, International Monetary Fund





State of play

Covid-19 and the vaccination programme

- 110 million confirmed cases of Covid-19 worldwide
- Vaccination programme underway across the world
- USA and China have given highest total number of vaccine doses
- Israel, UAE and UK top the list for most doses per 100 people



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The Global Talent Survey





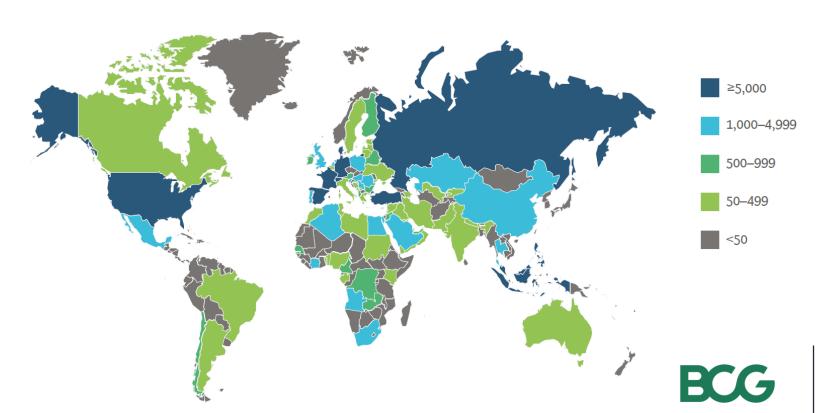
208,807

respondents across the Americas, Middle East, Africa, Europe, Asia-Pacific

BCG



Insights from 190 countries

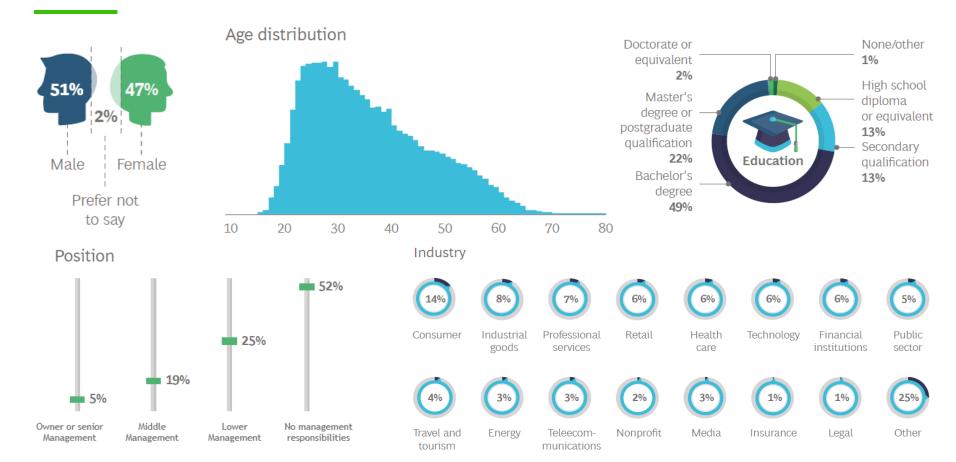




The global workforce







Impact of Covid-19 on mobility trends





Willingness to move abroad for work has dropped











Most attractive countries for workers

Canada takes number one spot from USA

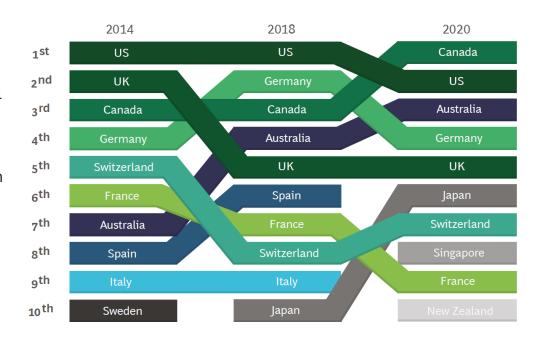
UK remains fifth place after initial fall in 2014

Australia rises to third place

Japan jumps from tenth to sixth place

New Zealand and Singapore enter the top ten

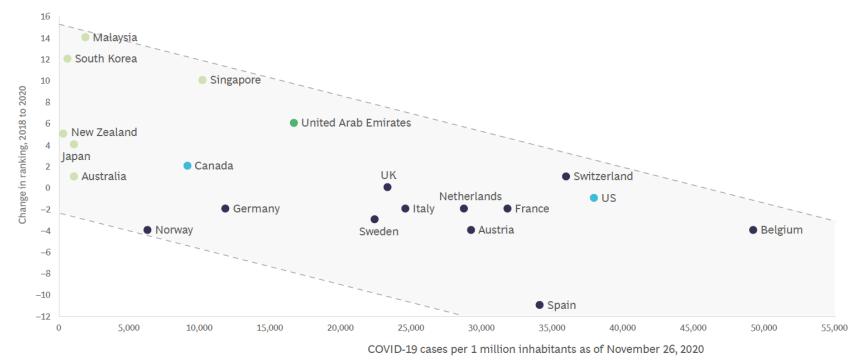
USA falls to second place
Italy and Spain fall out of the top ten
Germany falls from second to fourth place







Covid-19 has impacted worker perceptions of countries around the world







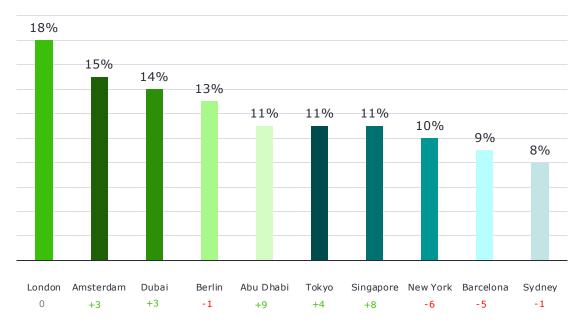


Shifting perceptions of cities





Most attractive cities for workers



- London remains number one city
- Amsterdam and Dubai climb three places
- Berlin falls from 3rd to 4th place
- Abu Dhabi and Singapore are new entrants in top ten, climbing nine and eight places respectively
- Tokyo climbs four places
- New York sees the biggest fall of six, followed by Barcelona falling five places
- Sydney falls slightly from 9th to 10th







Preferences by job type

"White collar" jobs

- 1. London
- 2. Amsterdam
- 3. Dubai
- 4. Berlin
- 5. Abu Dhabi
- 6. Tokyo
- 7. Singapore
- 8. New York
- 9. Barcelona
- 10. Sydney

"Blue collar" workers

- 1. Berlin
- 2. Amsterdam
- 3. Dubai
- 4. Abu Dhabi
- 5. Tokyo
- 6. London
- 7. Barcelona
- 8. New York
- 9. Los Angeles
- 10. Zurich







Preferences by education level

University educated or equivalent

- 1. London
- 2. Berlin
- 3. Amsterdam
- 4. Dubai
- 5. New York
- 6. Barcelona
- 7. Abu Dhabi
- 8. Paris
- 9. Geneva
- 10. Singapore

High school education or equivalent

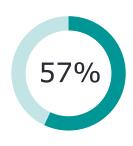
- 1. London
- 2. Dubai
- 3. Amsterdam
- 4. Berlin
- 5. Tokyo
- 6. Singapore
- 7. Abu Dhabi
- 8. New York
- 9. Barcelona
- 10. Sydney











Willing to work remotely for an international employer

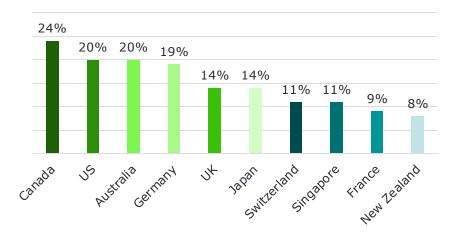
Global workforce favours remote over moving abroad



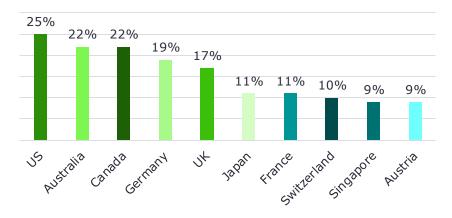


Physical mobility versus virtual mobility

Top countries people are willing to work in

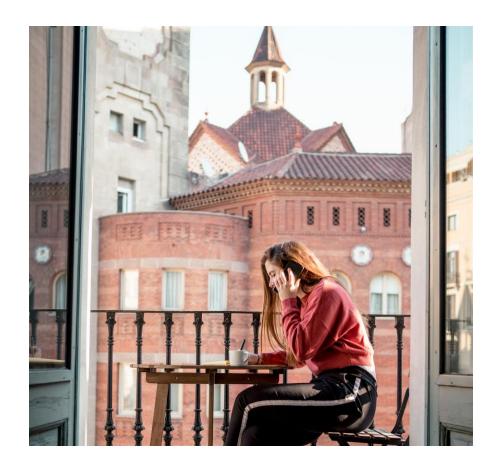


Top countries people are willing to work remotely for









Going remote

Workers' willingness to work for an employer with no physical presence in their country

- People currently based in Mexico, Brazil, Benin, Zambia and the Ivory Coast are the most open to work remotely for an international employer
- Egypt, Sudan, Kuwait, Jordan and Saudi Arabia among the least willing
- 57% of UK workers willing to work remotely, compared to 51% in USA and 47% in Germany





What businesses should consider

Future of work

How we work: Embrace disruption

- How have customer interactions changed?
- How can we better serve customers?

How we lead: Empower and inspire

- How can we support employee wellbeing?
- How do we drive affiliation and community virtually?

How we organise: Responsive yet resilient

- Which ways of working will support a range of work models?
- Can we leverage location-agnostic, new talent models?

What we need: Smart environments

- How should the workplace of the future be designed?
- What should our real estate footprint look like?











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Business leaders panel



Jon Wilson
CEO
Totaljobs Group, UK



CEO
Appcast, USA



Kerstin Rothermel
Chief People Officer
StepStone, Germany





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