

# **Decoding Global Career Shifts**



BCG



### Agenda

- How has Covid-19 impacted different jobs and sectors in the UK?
- What are employee expectations and preferences for post-pandemic work?
- How are environmental and DE+I values reshaping candidate decisionmaking?
- How can businesses recruit and retrain to fill capability gaps, and tap into new talent pools?
- What steps can companies take to help employees develop and upskill for the future?





### A bit about us



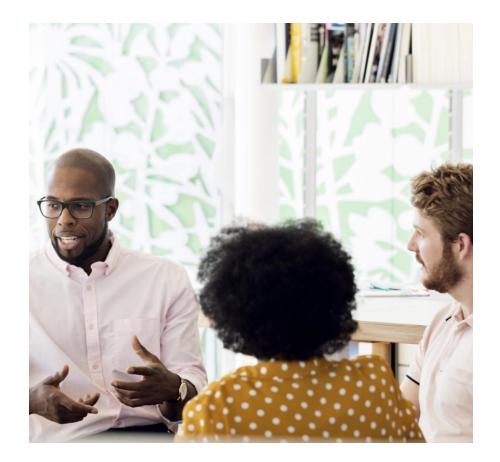
Kate Kavanagh Managing Director The Network



**Nick South** 

Managing Director and Partner Boston Consulting Group





### **Boston Consulting Group**

- Boston Consulting Group partners with leaders in business and society to tackle their most important challenges and capture their greatest opportunities.
- BCG was the pioneer in business strategy when it was founded in 1963.





### **The Network and our partners**









# State of play









### State of play

#### Data from Totaljobs' Hiring Trends Index:

- Marketing, PR & sales, Education, Retail, Transport & distribution and construction are the sectors reporting the most confidence in recruiting in Q2 2021.
- The Government's roadmap has enabled a quarter (24%) of businesses to finalise business planning.

# The Global Talent Survey

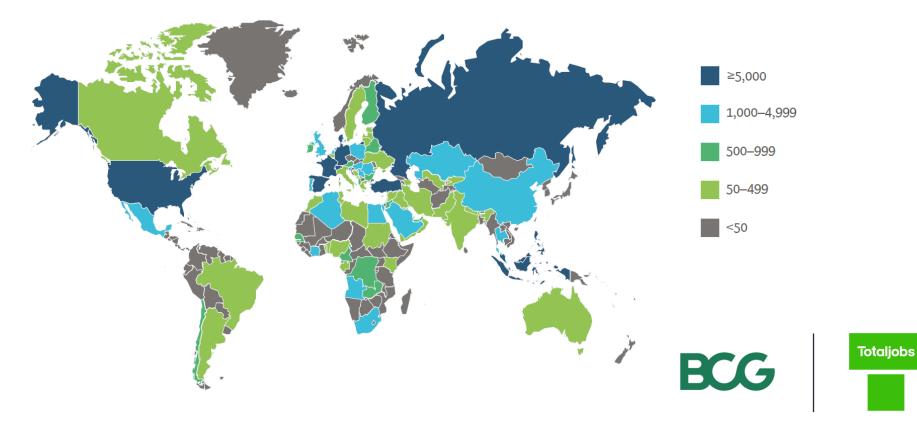


# 208,807

### respondents across the Americas, Middle East, Africa, Europe, Asia-Pacific

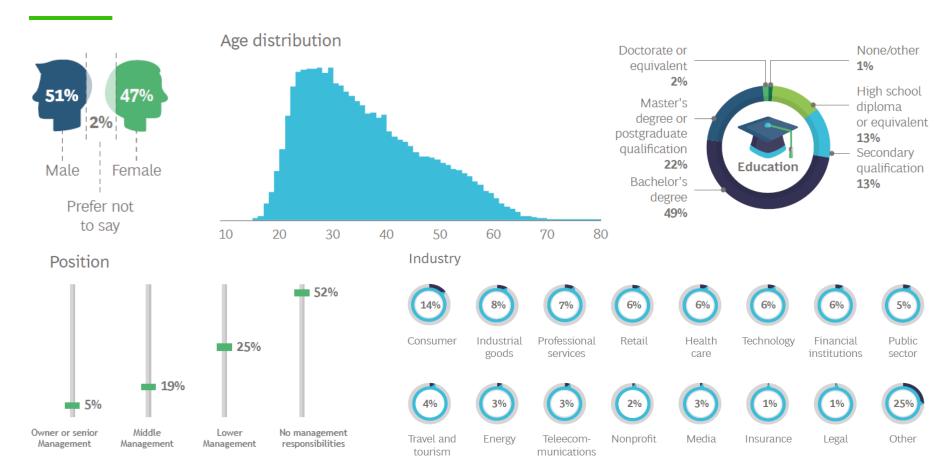


### **Insights from 190 countries**



### The global workforce

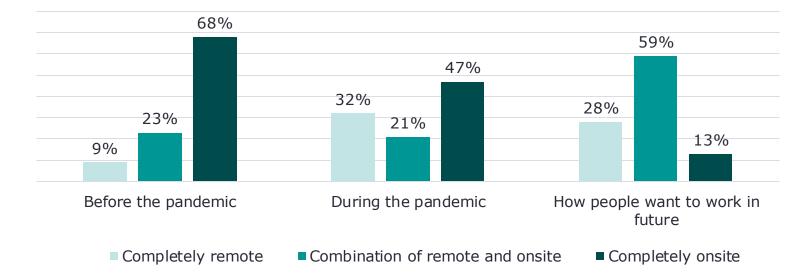




# Impact of Covid-19 on working practices



### How the pandemic changed ways of working







### **Impact on Covid-19 on UK employees**



#### Overall positive or little impact

• Use of digital tools

#### **Overall negative impact**

- Productivity
- Work-life balance
- Quality and style of leadership
- Wellbeing







### **Productivity and remote working**

### % employees who have worked remotely who felt productivity change, across tasks



Source: 'BCG UK Employee Sentiment' Survey, conducted August 24<sup>th</sup>-31<sup>st</sup> (2020), n= 1004, UK only

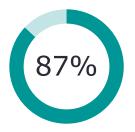
#### Thinking time 31% 19% Admin tasks 33% 24% Meeting deadlines 46% 18% Top 3 tasks at workplace 26% 57% Meetings with customers Working with colleagues 56% 30% Getting info from others 46% 34% Totaljobs BCG

Top 3 tasks at home

# **Employee expectations and** preferences



### **Candidates are looking for long-term flexibility**





67%

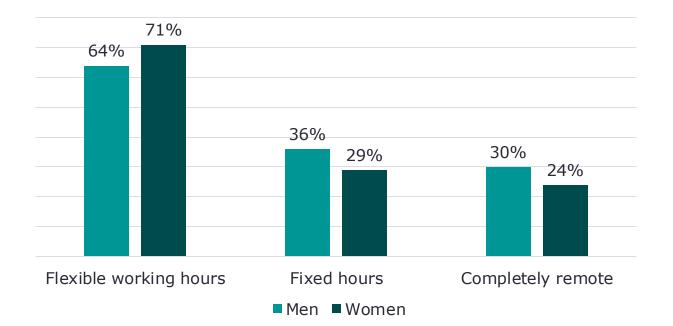
of Brits want flexibility in where they work

of Brits want to split their time between onsite and home working of Brits want flexible working hours





### Women particularly keen on flexibility in hours









# What matters in a job

#### **Global workers**

- 1. Good relationship with colleagues
- 2. Good relationship with superior
- 3. Good work-life balance
- 4. Financial compensation
- 5. Financial stability of employer
- 6. Appreciation of work
- 7. Job security
- 8. Learning & skills training
- 9. Career development opportunities
- 10. Interesting job content

#### **UK workers**

- 1. Good relationship with colleagues
- 2. Good work-life balance
- 3. Good relationship with superior
- 4. Appreciation of work
- 5. Interesting job content
- 6. Job security
- 7. Financial stability of employer
- 8. Company values
- 9. Learning & skills training
- 10. Personal impact







### Values-based decision making

Social issues influence how candidates perceive employers

- 41% of UK workers wouldn't apply for a job with a company whose policies didn't align with their D&I values.
- 38% of UK workers wouldn't apply for a job with a company that didn't match their environmental values.

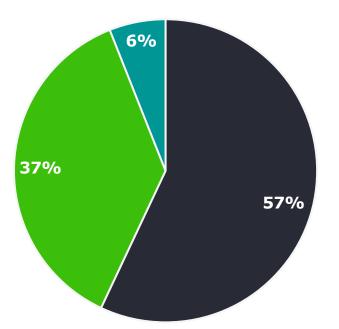




## **Career shifts and retraining**



### 94% of UK workers are willing to retrain



- A third (35%) of UK workers believe the risk of automation has increased since last year.
- However, the majority are open to retraining regardless of a perceived threat of automation, or as a result of Covid-19.
- Younger workers and mid-career workers are the most willing to retrain.

Willing to retrainWilling to retrain if necessaryNot willing to retrain

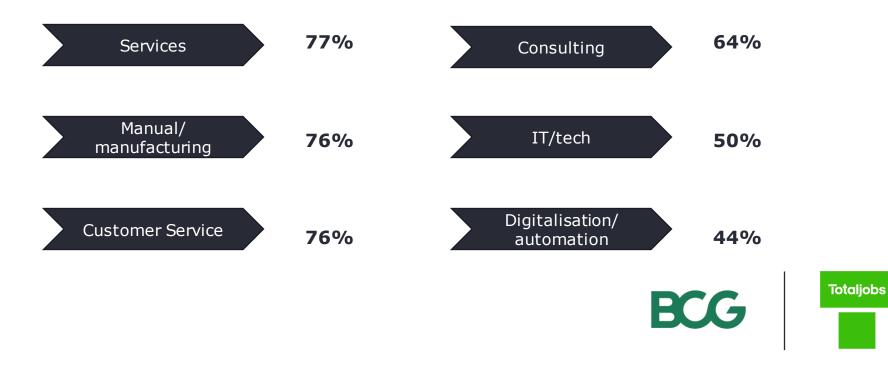




### Making a career switch

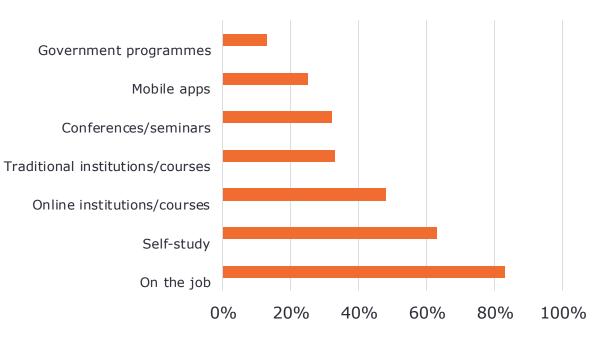
Roles employees are most willing to retrain from:

Industries employees are most willing to retrain into:





### Learning preferences







# **Preparing for the future**

#### Be flexible with your recruitment

- Make strategic workforce planning more dynamic
- Consider candidates from other industries

#### Build a learning culture for the long term

- Embed L&D into your EVP
- Empower people to learn
- Upskill at scale









94% of UK workers are open to retraining

### Key takeaways

Retraining opens possibilities for career shifts 87% of UK workers want flexibility in where they work

Businesses can ride the trend and recruit from a broader talent pool



### **Over to our panel**



Jon Wilson CEO Totaljobs Group



Frank Atkinson Managing Director Staffline



### **Hiring globally?**

Recruit the people you need, wherever you need them, through the world's largest alliance of market leading job boards.

Work with local experts in each country to get the best results and stay in control of all your vacancies though one integrated platform.

Call the team on **0333 0145 111** 

#### Follow us on LinkedIn:

Totaljobs Boston Consulting Group

