

Decoding Global Career Shifts



BCG



Agenda

- How has Covid-19 impacted different jobs and sectors in the UK?
- What are employee expectations and preferences for post-pandemic work?
- How are environmental and DE+I values reshaping candidate decisionmaking?
- How can businesses recruit and retrain to fill capability gaps, and tap into new talent pools?
- What steps can companies take to help employees develop and upskill for the future?





A bit about us



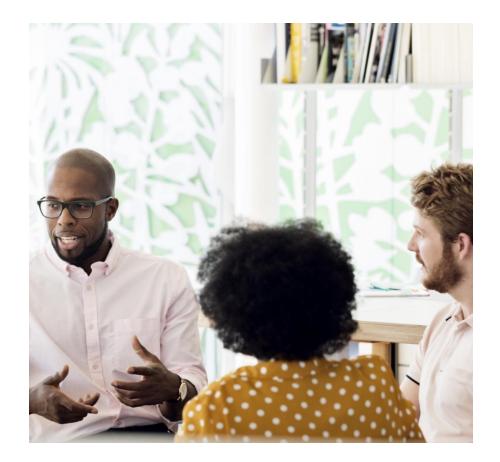
Kate Kavanagh Managing Director The Network



Nick South

Managing Director and Partner Boston Consulting Group





Boston Consulting Group

- Boston Consulting Group partners with leaders in business and society to tackle their most important challenges and capture their greatest opportunities.
- BCG was the pioneer in business strategy when it was founded in 1963.





The Network and our partners









State of play









State of play

Data from Totaljobs' Hiring Trends Index:

- Marketing, PR & sales, Education, Retail, Transport & distribution and construction are the sectors reporting the most confidence in recruiting in Q2 2021.
- The Government's roadmap has enabled a quarter (24%) of businesses to finalise business planning.

The Global Talent Survey

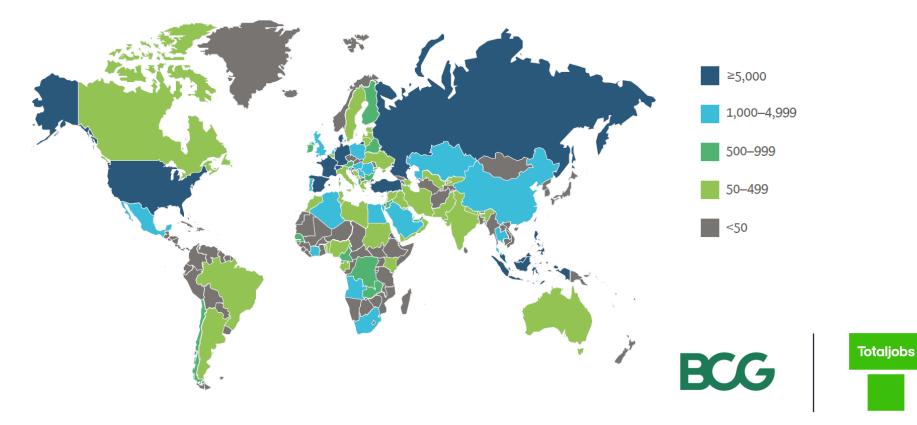


208,807

respondents across the Americas, Middle East, Africa, Europe, Asia-Pacific

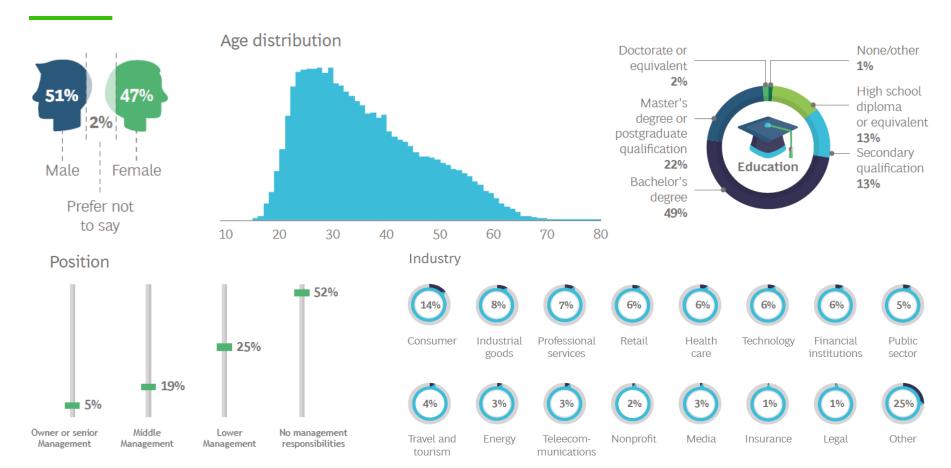


Insights from 190 countries



The global workforce

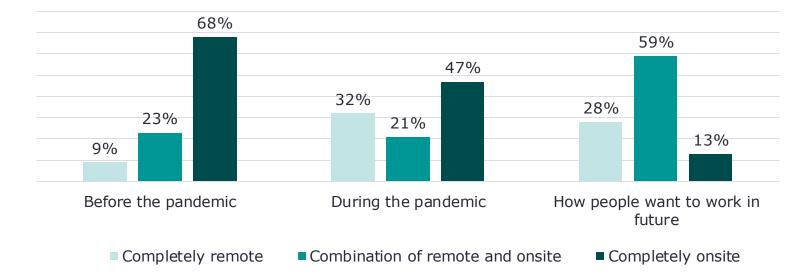




Impact of Covid-19 on working practices



How the pandemic changed ways of working







Impact on Covid-19 on UK employees



Overall positive or little impact

• Use of digital tools

Overall negative impact

- Productivity
- Work-life balance
- Quality and style of leadership
- Wellbeing

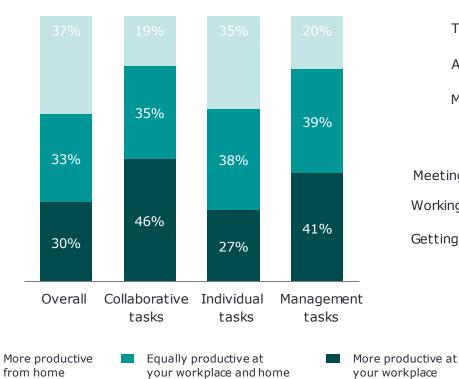






Productivity and remote working

% employees who have worked remotely who felt productivity change, across tasks



Source: 'BCG UK Employee Sentiment' Survey, conducted August 24th-31st (2020), n= 1004, UK only

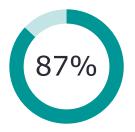
Thinking time 31% 19% Admin tasks 33% 24% Meeting deadlines 46% 18% Top 3 tasks at workplace 26% 57% Meetings with customers Working with colleagues 56% 30% Getting info from others 46% 34% Totaljobs BCG

Top 3 tasks at home

Employee expectations and preferences



Candidates are looking for long-term flexibility





67%

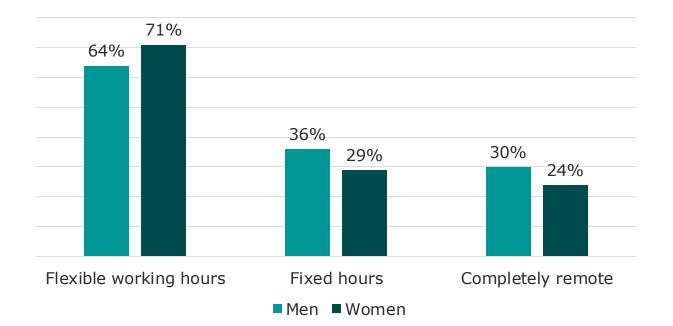
of Brits want flexibility in where they work

of Brits want to split their time between onsite and home working of Brits want flexible working hours





Women particularly keen on flexibility in hours









What matters in a job

Global workers

- 1. Good relationship with colleagues
- 2. Good relationship with superior
- 3. Good work-life balance
- 4. Financial compensation
- 5. Financial stability of employer
- 6. Appreciation of work
- 7. Job security
- 8. Learning & skills training
- 9. Career development opportunities
- 10. Interesting job content

UK workers

- 1. Good relationship with colleagues
- 2. Good work-life balance
- 3. Good relationship with superior
- 4. Appreciation of work
- 5. Interesting job content
- 6. Job security
- 7. Financial stability of employer
- 8. Company values
- 9. Learning & skills training
- 10. Personal impact







Values-based decision making

Social issues influence how candidates perceive employers

- 41% of UK workers wouldn't apply for a job with a company whose policies didn't align with their D&I values.
- 38% of UK workers wouldn't apply for a job with a company that didn't match their environmental values.

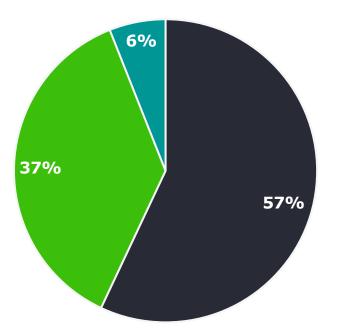




Career shifts and retraining



94% of UK workers are willing to retrain



- A third (35%) of UK workers believe the risk of automation has increased since last year.
- However, the majority are open to retraining regardless of a perceived threat of automation, or as a result of Covid-19.
- Younger workers and mid-career workers are the most willing to retrain.

Willing to retrainWilling to retrain if necessaryNot willing to retrain

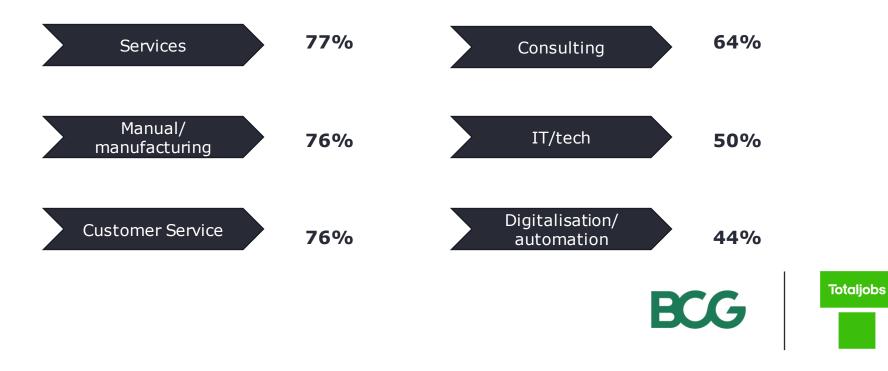




Making a career switch

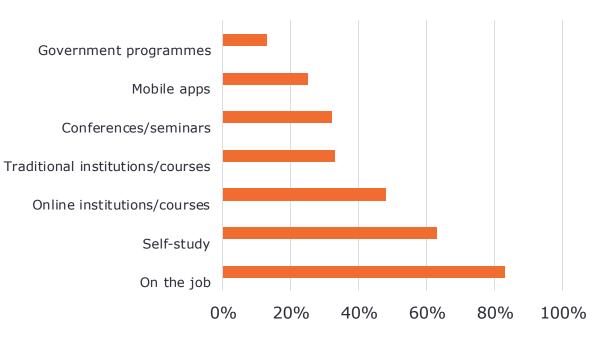
Roles employees are most willing to retrain from:

Industries employees are most willing to retrain into:





Learning preferences







Preparing for the future

Be flexible with your recruitment

- Make strategic workforce planning more dynamic
- Consider candidates from other industries

Build a learning culture for the long term

- Embed L&D into your EVP
- Empower people to learn
- Upskill at scale









94% of UK workers are open to retraining

Key takeaways

Retraining opens possibilities for career shifts 87% of UK workers want flexibility in where they work

Businesses can ride the trend and recruit from a broader talent pool



Over to our panel



Jon Wilson CEO Totaljobs Group



Frank Atkinson Managing Director Staffline



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